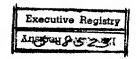
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30 July 1954

MEMORANDUM FOR: Deputy Director (Administration)

Assistant Director for Personnel

SUBJECT : Utilization of Military Personnel in CIA

l. In a recent conversation with a senior military officer who is currently on detail to CIA, the following suggestions for better utilization of military personnel were made. I consider these suggestions to be of such merit that I am passing them on to you for your consideration.

- a. that military personnel be advised by the Defense Department of a proposed assignment to CIA and be allowed to decline this assignment if they have strong feelings in opposition to it;
- b. that CIA utilize military personnel only in positions requiring military training or background, and that military personnel be utilized in other positions only if they agree in advance to such an assignment;
- c. that a military inspector general be created within the agency to inspect all Defense Department personnel, to hear their complaints and to insure their effective utilization;

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- e. that special briefings be given all civilian supervisors who are placed over military personnel concerning the protocol and handling of military personnel;
- f. that in each division or office the senior military officer be made the focal point for all military personnel and that this individual be responsible for the preparation of fitness reports.
- 2. I would appreciate your comments on the above suggestions.

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Iman B. Kirkpatrick Inspector General

cc: DCI